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no Rep would do that!*

Lindsey Graham (R/SC) - April 5-7, 2002

- Mark, Pam and Jane in the office. Edward Mercer, Andrew King, Denise and Gregg Bauld.
- The trip went like this: I flew to Greenville via Pittsburgh. Edward Mercer picked me up and drove me to Anderson. Hung around in office with Jane and husband, then went out in front of the courthouse (where LG's office is) and--along with 2,000 others--sat down to attend ceremonies--naming the courthouse after District Judge Anderson. Glorious day--Hollings spoke. The honoree and his friends, who praised him, painted a picture of old court house, Democrats ^{here} to me--~~to me~~ hunting stories, coffee group--Judge worked in Congress as staff--lots of Democratic office holders (Butler Derrick). Lindsey not on platform, came, shook hands--someone on podium mentioned him along with 100 other office holders.
- I couldn't help but contrast this Judge with his little empire and his "own" courthouse with Lew Kaplan buried with 8 other Federal District Judges in his big Manhattan building. This man is a little king here, town named after his family, I think. Very local and very unlike NYC. Lew could not have anything like this happen to him.
- ✓ - Anyway, Andy, Lindsey and I drove to Charleston--^{3 1/2}~~1 1/2~~ hours ride--ad a nice late dinner. Spent the night at Andy's family's home across from the beach in Charleston.
- In a.m., Andy and Lindsey got up early and ran in the Cooper River Bridge 10K road race (with 30,000 other runners).
- I took a walk for breakfast to a nearby restaurant, went on the beach, and wrote till they returned.
- ✓ - Went to Summerville Festival of Flowers--cast of 1,000's brought warm, sunny day. Walked up and down.
- Lunch in Summerville and drove to Columbia in mid-afternoon.
- He spoke to Young College Republicans of SC group at party headquarters.
- Met with Denise and husband for cokes and talk--she gave me their poll books.

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- Got a room at Comfort Suites, three of us hung out in the room for an hour. Lindsey slept, I wrote and Andy read.
- Went to huntsman's banquet. Lindsey spoke briefly after long pre-dinner period, left without eating and went downtown for a dinner.
- Andy and Lindsey spent night in Orangeburg with Denise's parents and played golf there in the a.m. on Sunday.
- Picked me up and Lindsey went to speak to a group in mid afternoon. LG and I went to airport together and I left Columbia for Philly and Rochester at 7:00 p.m.
- A visit short on events, but long on talk--it is still true, only more so, that Lindsey wants to talk about me and ask me questions as much as I want to ask him questions. A little bizarre. But he doesn't leave much dead air. If I don't have a question for him, he always has one for me.
- Sunday, I waited till they came back from playing golf. He spoke at a young artist's award ceremony. Then we went over to the Trial Lawyers building. The meeting there with the President didn't come off, but he talked with a staffer and an old timer--reassuring them that he was opposed to the new Republican efforts to put caps on malpractice. He said 14-16 Republicans were opposed to their leaders' political efforts "to get the doctors back on board."
- Our long talk driving (3-1/2 hours) from Anderson to Charleston was non stop talking--with LG alternating between talking about where he'd been since 1999 and what I had been doing, thinking, traveling with, etc. Andy was driver--and we stayed in his family's beach house that night. *LG is not a mean drunk in pool!*
- Lindsey was filled with a sense of good fortune "timing" and "windows" were his touchstones.
- "I'm a lucky guy. I cannot believe how lucky I am. Of course, I was not lucky earlier in my life--losing my parents. But right now, at this point in time, I am. If I had been at any other place, at any other time, I would not be in the circumstances I am in right now. So much in life is timing."

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- "All the right windows have been opened up for me. The Republican take-over in 1994 and the Contract With America, the first chance to elect a congressman from the district in a hundred years; the trouble with Newt, impeachment, the (SC) primary and John McCain, and Strom Thurmond's retirement--the first open Senate seat in 50 years."
- "South Carolina only elects its senators once every 50 years! And I am in the right place at the right time to take advantage of it. And you know what was the most important window of all: impeachment. The recognition I got from impeachment put me where I am today. In our polling name recognition state-wide is 78%. And do you know what accounts for that? Impeachment. If I live to be 100 years, there will never be any opportunity or any moment like that. It was unbelievable--once a life time--and I know it. Denise said to me at the time, 'Don't ever forget the feeling: you'll never get it again.' And she was right."
- "The number of people who came up to me and came to town meetings. They didn't know me, but they came, just wanted to say 'thanks.' The Republican base loved it; but so did people who had very little interest in politics."
- I rehearsed the town meeting I attended. "At Clemson, we had 600 people and at Anderson, we had 1,000, filling the room and stretched way down the hall to the back of the building. They just came to say thanks." (That's how I had said it--"thanks"--and he picked it up.)
- In-between impeachment and his Senate race, the important "window" was his support of John McCain--which "would never have come about if not for impeachment." Impeachment made LG a recognizable figure. It gave weight to his support for McCain; and it appealed to a voting segment beyond the Republican base (which he puts at 35% of the electorate).
- "I came out in support of John McCain a month after the Capitol Club meeting. I didn't agree with him on a lot of things, but I thought the party needed to go in a new direction and John McCain would represent a new direction. He did; and I'm glad I supported him. He's a great guy. But sometimes he gets mad when he shouldn't."
- "In setting a new direction, he totally alienated the party's

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base. He had a very conservative voting record, but the way he said it left the base behind. He spent too much time with the media; they told him he could repeat New Hampshire in SC. But it was the independents that gave him the victory in NH; and there were no independents to give it to him here. In SC, you need the party and you need the Republican base. After the primary, when he blasted Jerry Falwell and Pat Robertson, I knew it was all over. He won Michigan, but with independents and Democrats."

- "Now he's out there pushing big issues, winning some big victories. He isn't popular with his colleagues. Some of them hate his guts. But he doesn't give a damn. I love him; and he's coming down here for four days. He's going to help me up and down the coast, where they love him."
- "Other than McCain, what other Republican senators can help me? Lott is coming down. The businessmen will love him for his position as leader. Fred Thompson would help me because of his personality and star quality. Don Nickles will help because of his position. But can you think of other Republican senators that would help me?" I mentioned Frist and he agreed--but he didn't see much political appeal being generated by any of them. And he's not enamored of Lott's performance.
- "The President's visit was great--a home run. The best thing he said about me was 'South Carolina has a great tradition, and what South Carolina needs now is a young person with a vision.'"
- LG is going to go on TV for two months before the governor's primary race heats up. "South Carolina politics is all about the governor's race. The party is happy to win a senate race. But what they concentrate on and what they really want to win is the governor's race--that's where the power of appointment and the symbolism lies. That's where all the interest is now. It's good for me since my opponent can't get any traction now. But it hurts me because it draws a lot of the best political people from me. I'll pick up some from those who supported the primary loser. But there will be a lot of bitterness after the primary."
- LG will go on TV "a \$250,000 buy" all over the state. "It may be wasted money, but my calculation is that it's important to

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get my name out early to get name recognition and to remind people that I'm in running, too."

- "It will run state-wide for two weeks, two or three times a day. A soft bio with one little hitch about the death penalty [he's against it, I'm for it] with one or two Bush comments and his visit. It will give me a jump on my opponent." He worried this decision all the next day.
- Re opponent: "He's a nice guy and he's got a great resume. He was the eighth choice of the party--they were looking for a millionaire who could take the financial strain off the party in the governor's race--but he'll be a better candidate than any of the first seven. He's done a lot more in life than I have. But he's 62 years old and not in great health."
- I think they'll save their money and that their campaign will be a three week blitz at the very end. They'll throw all the negatives at me. It's going to be a very hard campaign. But I should win--if the Republicans turn out."
- He stated this basic proposition often--that he should win if Republicans turn out. "It's a Republican state, and a Republican should win--if they turn out. The Republican governor lost last time because he was complacent, and didn't get around to talk to people. He took them for granted and he paid for it. People like to be asked."
- He talked in a way that illuminated his hard ball determination when he talked about "the primary." In many ways, this was the most interesting of all the conversation. As he told me in 1999, his strategy was a "primary strategy."
- "The last thing I wanted in the world, the thing I feared the most was a primary, because it would have opened up the old wounds from the Presidential primary. The Bush-McCain fight in SC was the most brutal, the nastiest, the dirtiest, the most divisive political fight anyone could imagine--it was war. Friendships were destroyed, grudges were opened up. And a primary would have been a repeat of that war."
- "I did everything I could to eliminate primary opposition. First, I had a poll that showed my strength: 78% name recognition, 44-11 favorable/unfavorable. Second, whenever a possible opponent reared his head, I moved to cut him off."

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There were six of them. And you can see them all now--crowded into the governor's race."

- "When the attorney general made noises, I went and got pledges of support from the three state senators from his part of the state. Can you imagine him running for governor without the support of the three senators from his own area?"
- "I went to the man who had been chairman of the Bush campaign and asked him to be the state-wide chairman of my Senate campaign. He agreed, and that finished off another candidate. In the meantime, I had started raising money and I knew that the members of the Party's finance committee were cold to me because of McCain. So I went around the state, meeting personally with each committee member, and asked each one individually to support me. Many of them were not crazy about it, but they read my poll numbers, and they agreed to help me. From then on, they have worked for me on the money side. And that discouraged prospective opponents.
- The financial director of the state committee agreed to be the finance chairman of my Senate campaign. And he has been terrific. I raised \$3 million before the President came. A lot of people have maxed out, so the second round will be hard.
- "My 'primary' campaign was all about endorsements and money to drive out opposition. For months, I bopped back and forth from endorsements to money to endorsements to money. The closing date for the primary was three days ago. Nobody else filed. My worst worry is over."
- "I have huge overhead expenses. I paid for three groups. One group was damage control. You've earned it for what you did, now go away. The second is people who are in place doing routine jobs. The third is the group that will manage and run the campaign. All of these--except the finance director--are people I have known and worked with before.
- He calls Carroll Campbell "the godfather of the SC Republican Party."
- LG's general election target is "the coast." "The election will be won on the coast--from Myrtle Beach to Charleston. Clinton carried the coast; and the Republican governor lost

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his election on the coast. They are more liberal, more upscale, more environmentally conscious than the rest of the state. But Mark Sanford carried a big part of it, too."

- Later in the year, he says, "I'll get a place on the coast, live there for two weeks and just do retail politics--meeting as many people as I can--like I was running for the state legislature. My whole Senate race will be just like running for Congress all over again."

- Question: "What are you doing?" Answer: "I'm running for Congress all over again. And that tells you something about the size of the state!"

*Lindsey!
DM is a team!*

- "My goal is not to be in Congress, I like being a congressman, but I don't get my kicks out of being a congressman or being called 'Congressman.' Some people do. I don't. I'm in Congress to move the ball, to bring about change. And I have a better chance to move the ball in the Senate than I ever would in the House. It's that simple. And if I go to the Senate, I'm going to have a blast!"
- At the end of the second day, "Today was a testing the water day. Today was the first time I have gone to a mass outdoor event outside my district. I wanted to see what, if any, recognition there was. I concluded that we need to raise our I.D. I made some good contacts--meeting the guy from the real estate PAC was worth the whole visit. But there was not much recognition--so we are going to have to spend \$250,000 on a media buy. And I learned (at my talk) tonight that we have got to integrate Bush into the script. The response (loud applause at the mention of Bush's name) to Bush tonight was strong--and it's that way every where when you mention Bush."
- "The people in the state want us to attack Iraq!" Lindsey wants to do that the sooner the better.
- Re the Senate race at this point: "There is nothing more exciting than beginning a campaign. If you don't get excited, you're in the wrong business. Walking around like we did this afternoon, looking people in the eye and getting a response--that's exciting. It's like a salesman making a sale, securing a customer. My dad had that attitude in his store. When people opened the door and the bell went off, and someone came in, he always put on a smile and greeted a customer. He

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thought it was great that someone wanted to do business with him. Once I'm in the Senate, doing the same thing won't be as exciting and it may be intrusive."

- "Walking around today is getting your foot in the door. A vote for you is closing the deal."
- "I enjoyed this evening (outdoorsmen group) because I could meet people on their own terms. They are interested in what I had to say and they will vote."
- Re "party building": I said he had done a lot of it in his area, and I asked if he was going to do some state-wide (if elected).
- "That is one of my goals, open up the Republican Party so that new people can come in. If we don't change, the Republican Party is doomed in the long run; the trends are all against us. I want to bring more women and minorities into the Party. But it's hard. The Republican infrastructure is hard to crack. They are used to keeping things within a small group. I came from a district where there was no party infrastructure. They were happy just to find someone to run! But where you do have a party infrastructure, it's very hard for young people to get started. I'm going to try to change that, because if we don't change, we'll be dead. If I'm elected, I'm going to give it my best shot."
- Several times, he said, "If the Republican Party doesn't change direction, we will be doomed. I think the parties are likely to remain stalemated for sometime and then there will be a big break out. When that comes, if we aren't going in the right direction, we will lose and lose for a long time to come."
- He thinks that the Republican Party--as now constituted--is in big danger. He calls for "a new direction; but what that is, is not very clear, except for new blood."
- "This afternoon was getting a foot in the door; tonight was closing the deal." "Afternoon was the open air festival; 'tonight' was speech to quail hunter's group."
- At that speech, the only applause--and very loud--was when he described Bush as "the right man for the right time." He got

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scattered applause when he said that we should go after Iraq "the sooner the better, for our children's sake." (I have it on tape.)

- In the restaurant in Summerville, he wondered out loud about the Senate. "The Senate is made for a renaissance man like me. If I stayed in the House, I could become a subcommittee chairman or maybe a committee chairman. But very few people ever have a chance to be a party leader. In the Senate, I can be whatever I want to be. And I can have much wider influence than I could in the House. The media presence means that you can hit 'higher than your weight' early. I could become known as a valued ally and as a worthy opponent. But if I wanted to be more than that, I might act differently. When I get there, I will have to choose." And I said, "and take some time in deciding, waiting a little." He nodded, but he won't wait.
- At one point, he said, "I can't wait~~ing~~ to get to the Senate." He has to keep catching himself when he says this. He asked me questions about the Senate, who did I like best, what two kinds of senators were there. Grilled me on Speaker, Clinton, Schumer.
- Lindsey doesn't seem like much of a reader--recall his statement earlier re himself and Newt--reader and TV. He grills me on people all the time, never shows an interest in my books as such or what's in them.
- Walking down the street at the festival, "I've been walking along wondering whether or not I should go with the \$200,000 buy. And I'm deciding that I think I should do it. Not many people said anything, and most of those who did, are from my district."
- I asked him about "trust" after he and it was "the key to your relations with your constituent."
- "How do you define it?" (And he worked at it) "It's the feeling constituents have that when the crunch comes, this person will put my interest ahead of his. It's the feeling on the part of the constituent that 'I know he will do the right thing.' It's the feeling 'I know that the method of decision he uses will be fair and not just for himself.'"
- The best story of the trip was how LG eliminate each one of

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his prospective opponents by getting one step ahead of them--thus creating this anomalous, crazy situation where the first Senate vacancy in 50 years has only one contestant, and the governor's race has seven.

- "This is the perfect race for me; and it came just at the right time. The first Senate opening in 50 years and I was in the right place to go for it. It took me all of 30 seconds to decide that this was made for me, and that I was in the race to stay. A lot of people are afraid to pull the trigger. All the others are frozen. But the first open seat in 50 years to just give it to me--unbelievable! (Shook his head) As soon as I decided to run, my goal was to clear the field. Whenever anyone's name would pop up as a possible opponent, I moved to know ~~it~~ it down. When the Attorney General indicated his intent, I went and got the support of the three state senators from his home area. How could he run with the leading politicians in his part of the state supporting me? When the Lieutenant Governor put out his feeler, he found out that I had already hired his political consultant. I don't think his heart was ever in it. Bob Inglis was all revved up and ready to hold a press conference announcing that Carroll Campbell was supporting his candidacy when he learned that Campbell was already supporting me. When I had visited Campbell to explain to him why he should support me--before I could speak, he said, 'I'm supporting you.' I was speechless."
 - This is what he meant by "my primary".
 - Anyway, he did "clear the field"--spectacularly!
 - In writing this up, I should begin with the political situation as I found it--six or seven people running for governor, one for the Senate! And explain the "anomaly."
 - "You can be good at campaigning and not be good at governing. But if you aren't good at campaigning, you can't be good at governing. You won't know what your people are thinking and they won't trust you. Trust is the name of the game."
- His pep talk: "We've got to 'run the table.'"
- On his strategy, he clearly had decided to back McCain before he had cleared the field." (I'll talk about that later).

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- Re media, he noted that the Charleston paper, Post and Courier doesn't seem to have much interest in politics. And I noted the same thing years ago about the sports page. I told LG, "I had to fight my way through South Carolina sports to get to the national stories." Same with The State next day.
- The one media guy they don't get along with is Lee Bandy. Why, I don't know. Andy said "he's said some vicious things about Lindsey" and Lindsey passed it off--"he's an odd guy."
- LG and his team privately hope Mark Sanford will win the Republican governor's primary. It will help Lindsey on the coast and Lindsey will help him upstate. LG sees him as "my buddy." "I think he will surprise everybody." They see each other as similar--young, articulate, pro-campaign finance, "new direction" types, who will move the Party. (Has best top side potential.)
- "The base" is 35%, he says and rest of his vote will have to come from people who are more pro-education, less pro-life, more environmentalist, than the 35%. These people lean Republican and ~~McConnell~~ ^{McCain} will help here.
- ✓ - His opponent, Alex ~~San~~ ^{SA}nders, was head of trial lawyers, among other things. Has gotten lots of money from them.
- Joe Klein of New Yorker is doing a profile on the SC race. He came to outdoorsmen party and interviewed LG. They talked afterward about Middle East and golf. Andy and I listened to them for the most part. Klein will be at the meeting Sunday, too. (We chatted a little there.)
- "I think he'll be good to me," LG said afterward. "But it won't make any difference one way or another at home. I think he agrees with me about the worst thing Clinton did--using the WH to trash that woman. I had misgivings about doing it, but we've been talking off and on for a while. You're damned if you do and your damned if you don't. That's the size of it." ^(the interview) ^{article was}
- I think Lindsey, who knows that media is "much more important in the Senate" likes the publicity. He's done tons of media and he thinks he's pretty good at it. They seem to like him and he agreed that once the media people like what your saying, they'll keep after you. ^{But the all about Sanders and favorable to Sanders}

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- I asked him what his most important accomplishment during his House years was? "Welfare. The reform of welfare was the most important thing Congress has done during my six years. It is not an 'I' accomplishment; it's a 'we' accomplishment."
- Then he mentioned a bill of some sort which helped handicapped people in some way. I'll have to check. He also has an education bill. "If I get this education bill of mine through, that will be a major accomplishment."
- He talked, in the ~~car~~^{cor} at great length about Bush's education ideas which he thinks is the President's greatest accomplishment. I kept challenging him on this or that weakness in education and he had an answer for each one. A lot of hope there, I think. State discretion is the key, plus the huge amount of money. To listen to him, there is money for everything.
- Denise talked about the stack of resumes coming in from people who want to volunteer. A Harvard guy keeps calling. "What would I do with him?"
- He and Bush talked about Gore and debates. LG says Bush commented on the first debate, saying that he thought Gore was "weird" in that he came in all covered with makeup and you couldn't find him underneath the makeup. Sort of a metaphor for Gore.
- One thing that became clear during our talks was the magnitude of the Bush/McCain feud and the repercussions that lasted afterward.
- One of LG's important "primary" moves was to get Bush's state chairman to be his (LG's) state chairman. That was a hatchet-burying act on Lindsey's part; and he thinks the guy accepted because he could see the polls.
- Re SC presidential primary: "I was being interviewed by the newspapers and TV two or three times every day for two weeks-- Hardball, CNN, and the networks."
- Re "Hawkish state": 65% of all votes support military going into Iraq, 15% oppose, 20% don't know. Whites: 68% yes, 12% no, 20% don't know. Blacks: 55% yes, 24% no, 20% don't know. Younger people are more pro-military in this sense.

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- On Sunday, LG was keynote speaker at a SC youth arts award ceremony. He praised talented kids and talked about what a great country it was to support "creativity and diversity" as opposed to Taliban and he told a story.
- "I have no talent in drawing. In third grade, everyone in the class participated in drawing a picture of a country scene. I was so bad, the other kids didn't want me to be part of it. I lost that election. But the teacher said that everyone had to participate. My feelings were hurt, but she saved me. I drew a little stick cow way over in the corner... If a 'stick cow person' can become a congressman, there's no telling how far young artists like yourselves can go with your talent."
- We had yogurt in the airport waiting for our flights--he rehearsed McIntosh and Newt--how he opposed Newt as one of 12 who wanted to keep the government shut down--as the only way to keep Clinton from getting back in. He said Newt named them in caucus meeting and put their names on a list and put it in his wallet.
- Said LG, "There's only one problem for someone who keeps lists. Pretty soon, the list is so large it doesn't mean anything."
- He thought DMc was in too much of a hurry. That he wanted to get ahead too fast--no sense of timing! "In politics, you have to wait for the moment. You can't just say 'I want to be governor' and go for it regardless of the situation."
- Also, "If you are head of CATS, you aren't going to go anywhere else." He hinted that you couldn't count on DMc to keep his word on votes.
- "I take risks, but I don't take crazy risks."
- A lot of this airport talk added up to: "I can't wait to get to the Senate," or "When I get to the Senate...".
- ~~Turn over~~ ^{Tommy}, he'll talk to GOPAC. "I'll talk about my race and about the war."
- After his arts talk, he came up and asked us how he did. Then he said, "I know I talked too much about the war. But I

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always come back to the war." It's the central thread of his thinking now.

- On the way to the trial lawyers, I asked him about the timing of his McCain sign-up. It became clear that it came early and could have screwed up his own bid, but that the "squirrely" nature of the Presidential race gave him a chance to be helpful and come back. Media likes certain people and he could help Bush.
- "When I saw you (2/99), I had begun to think seriously about McCain. I wanted to take the party in a new direction, and so did he. I saw him as the anti-Clinton candidate. He came courting; I liked him; and I signed on. On March 9th at the Silver Elephants dinner, he was my guest. If you think the town meeting receptions you saw were something unique, I got ten times that from the party base--three standing ovations at the Silver Elephants dinner."
- "So here I am getting all the rave reviews you could ask for, planning to run for the Senate and starting to create the best machine I can, and I have decided to help McCain. My problem is, how much will that decision screw up my chances for the Senate? At first, there was not a big problem. Pretty soon, I really got into it. I'm a competitive person. During the Presidential primary, everything about the Senate took a back seat to presidential politics."
- "Then my candidate lost badly, decisively. That was a low point for me--a bummer. It created a problem for my aspirations. It was gut-check time. Some of the attacks on me had gotten out of hand. It was a dilemma. But I decided that I was going to keep helping John, that I was not going to bail out. So I went to Michigan. John can be difficult, but I like him a lot. I still do."
- "When John withdrew, it opened up a new opportunity for me--to get engaged on behalf of Bush against Gore. I was well known by the national media and it was easy for me to get on TV to challenge Gore--who was trying to win over McCain supporters. Very slowly, I got people thinking positively again. I said to myself, 'If I'm going to be a Republican, I've got to do what I can to help our candidate. I never had any problem with Bush. I had just preferred to take a chance with McCain. Then, because of the squirrely nature of the election, I had

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✓ another opportunity to help the party. So I got involved in the Florida recount, and again I was on TV all the time. The Bush people saw that I could help. So, the squirrely presidential campaign gave me a chance to prove to the Bush people that I was a value-added product. Do you know what helped me the most with the party people? That when McCain and I lost, I did not pick up my ball and go away."

- With McCain, "I broke out of the role of being just an impeachment guy."
- Again, with McCain, "I took a big risk. I got lucky. And my association with him is going to help me in this election."
- *gotten
of risk
his
characteristic* I asked him if he and Bush talked about the SC primary when they were together. "We talked about it analytically like two lawyers talking after a case. He told me not to worry about it, that he knew I had helped in his election. I told him he was doing a great job and I was honored to serve with him and to help him. He agreed that the primary was tough, but he wanted to talk more about the general election which, he said, was a lot tougher."
- He called the Bush visit "a home run. We raised over a million dollars."
- He thinks his opposition will come at him hard, with a lot of personal stuff as well as old issues like shutting down the government, abolishing education, plus some dirty personal stuff.
- After the young artist's talk: "I'm glad I did that. It's something Republicans don't do enough of. And there were two television stations and an education reporter there." His second sentence took some of the gloss off of his first sentence!
- Re our next visit to the trial lawyers, he said it was his first visit there in some time, "if it weren't for the contribution of the trial lawyers, my opponent wouldn't have half what he's got." Said he used to get a lot of their money, but not this time. He said he wanted to neutralize them with a visit reminding them of how helpful he had been to them. He said something like: "You never sever ties permanently in politics; you hang in there and wait till worm

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turns, etc. Don't write anyone off permanently."

- LG to Newt, at some point prior to the coup--^{grumbling} "Newt, you're trying to build a spaceship, but there's a train coming. I thought that was pretty funny. (Don't you think that was pretty funny?) Newt didn't crack a smile. That's when I knew he had to go. We would never have won a majority in the House without Newt. He was the only person for that job. But he couldn't lead us in the House. He couldn't see the train coming."

He said apropos of his trouble with Newt. "Newt couldn't understand that there were some of us who didn't care whether we lost (our next election) or not. The guys who had been there a while would do anything to stay in office. Many of us never expected to be there in the first place, and we were willing to stand up for what we came to do, even if it meant losing. Newt couldn't understand that." I think that's a bit over blown! But the thrust of it probably was operating.

- Lindsey often said, "If you're policy-driven like I am..."
- Whenever I described Lindsey as a "one man band," his staffers nodded and smiled. Edward told me that LG's top staffer in DC once said, "Only twice since I've been with him has he asked me for advice--on impeachment and McCain--and twice he did just the opposite of my advice."
- LG's idea of "new directions" was very inclusive idea.

Lindsey Graham (R/SC) April 2002-16